

TITLE OF REPORT: Corporate Risk Management 2015/16
Quarterly Report to 31 December 2015

REPORT OF: Darren Collins, Strategic Director, Corporate Resources

Purpose of the Report

1. This report makes the Committee aware of developments in Corporate Risk Management during the period 1 October 2015 to 31 December 2015 in compliance with the requirements of good corporate governance.

Background

2. Quarterly reporting to those with the responsibility for the oversight of risk management issues complies with the principles of good corporate governance. It is also embodied in the Corporate Risk Management Policy approved by Council on 6 June 2013.
3. The report covers progress against the corporate risk management Developmental Objectives for 2015/16 as cited in the Corporate Risk Management Annual Report 2014/15 and any other risk management issues emerging within the quarter under consideration.

Developmental Objectives 2015/16

4. An Action Plan for the delivery of the Developmental Objectives for 2015/16 incorporating progress to date is shown at Appendix 1.
5. Two target dates have been moved from December 2015 to March 2016 to reflect an agreed delay in their implementation to bring them in line with the budget setting process.

Strategic Risk Register

6. The Strategic Risk Register has been reviewed during the quarter to ensure it is up to date and reflects the implementation of the functional review to ensure all risks have the correct risk owners in line with the revised Council structure.
7. For information purposes the Council's Strategic Risk Register is attached at Appendix 2.

ALARM/CIPFA Risk Management Benchmarking

8. In order to further develop risk management performance indicators and enable comparison with other public sector organisations, the Council joined the newly formed ALARM/CIPFA Risk Management Benchmarking Club in March 2010.

9. Membership of the club provides access to a performance measurement tool designed to test the organisation's performance against the major risk management standards, expectations of inspection bodies and criteria that inform the risk management element of the Annual Governance Statement.
10. The benchmarking question set, is based on ALARM's National Performance Model for Risk Management in Public Services published in 2009. The model breaks down risk management activity into seven strands and aims to provide an in depth picture of the maturity of risk management within the organisation.
11. Scores of levels 1 to 5 are awarded for each strand to identify the level of maturity that the organisation has reached with level 5 being the highest possible score. The categories are as follows:-
- 1 Engaging
 - 2 Happening
 - 3 Working
 - 4 Embedded and Integrated
 - 5 Driving
12. The benchmarking results for Gateshead over the seven strands are as follows:-
- | | | |
|-------------------------------|---|-------------------------|
| • Leadership and Management | 4 | Embedded and Integrated |
| • Policy and Strategy | 4 | Embedded and Integrated |
| • People | 4 | Embedded and Integrated |
| • Partnerships and Resources | 5 | Driving |
| • Processes | 3 | Working |
| • Risk Handling and Assurance | 4 | Embedded and Integrated |
| • Outcomes and Delivery | 3 | Working |
13. Overall the Council has achieved good scores for each of the seven strands, with the scores remaining the same as the previous year. An action plan will be developed to review those areas where there is scope for improvement.

Recommendation

14. It is recommended that the Committee note the report.